Marketing and Customer Acquisition in 2020

In 2020, it became clear: **we know who we are**. We're the team that believes in Our Promise and that is dedicated to making a positive impact in communities across the Carolinas.

We know what we're trying to do and where we can be effective. In turn, this means that the bank increases its profitability and continues to grow.

Revenue Generation and Acquisition Drivers

PPP Communication

Email communication is the main channel for the bank to connect with its 2,825 PPP clients about the rapid changes and shifts in the program.

Because of changes in the PPP program and delays by the SBA in initiating its forgiveness application system, it is unlikely that forgiveness of your loan will occur before the end of the six-month deferral period

This circumstance would result in you b accrued interest and current interest or you are in fact obligated to pay any of su

This was not the intent of the PPP pro should be treated

Accordingly, as permitted by the provisi waiving your obligation to begin mak of the six-month deferral period.

Instead, the following repayment terms

- · Beginning one month following th the amount of the principal balance forgiven (the "Forgiveness Date"), t through the Forgiveness Date, any and interest on the unforgiven prin the remainder of the two-vear tern
- payments.

crisis. The program was stood up quickly

Our goal is to avoid unfavorable consequences

We appreciate you trusting us to provid

Your Local First Bank Team

Questions?

Contact your local banker who helper

FIRST BANK

PPP Loan Forgiveness Update

As we included our last update on August 10, we have been waiting for more guidance from the US Treasury and the Small Business Administration (SBA) related to PPP Loan Forgiveness prior to starting the loan forgiveness process in earnest.

In particular, we and most other banks, have been hoping that a "fast pass" process will be approved whereby smaller PPP loans (potentially \$150,000 and below) will require far less work for both borrower and bank in order to be processed. We are still awaiting that approval, knowing that these are hectic times in Washington and that approval may not come prior to the election.

With that in mind, you'll see more from us in the coming weeks with respect to submitting your loan forgiveness application. As a reminder, once we submit your • We will provide you with a schedul application to SBA for forgiveness, SBA has 90 days to make a determination on forgiveness. Furthermore, SBA requires that you keep all records for 6 years.

The PPP program provided the Bank ar We know you may be anxious to get this process behind you, and so are we, but our opportunities to stand together with sm responsibilities as parties to this program will continue for some time.

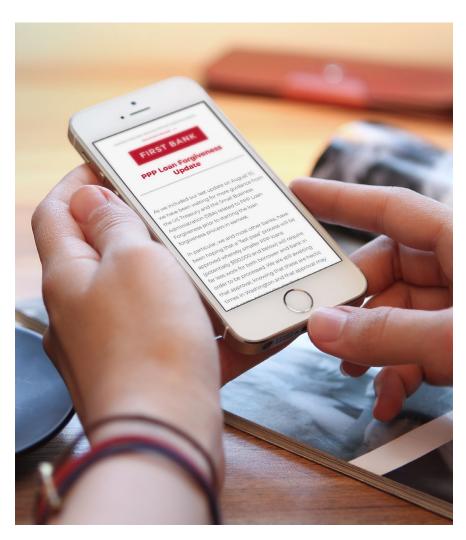
Payment Obligation Update

In the meantime, here's a little good news about any payment obligations under the notes you signed in the spring (this information was also recently mailed to you).

The terms of your Loan Agreement and Note provide that payments of any principal that is not forgiven under the terms of the PPP program and interest are deferred for six months from the date your loan was funded.

The provisions of the PPP program when established anticipated that forgiveness of some or all of the principal amount of your loan would occur before the end of this sixmonth deferral period

Because of changes in the PPP program and delays by the SBA in initiating its forgiveness application system, it is unlikely that forgiveness of your loan will occur before the end of the six-month deferral period.



First@Work

COMMERCIAL BANKING LEG UP & ACCOUNT GENERATOR

Led by First@Work, we experienced a 29% YoY increase in new consumer DDAs in 2019. August 2020 marked the second anniversary of the program rollout.

Account Growth

We added 4,363 consumer DDAs since 8/19 (4.78% growth). F@W accounts have grown by 2,836.

Deposits & Balance

6,529 customers with \$20.8mm in deposits and average balance of \$3,188 per account. F@W customers are now 7.25% of total consumer DDAs.

YTD Swipes

YTD Debit Card swipe volume of \$42.4mm and F@W customers swipe 40% more often than all other customers on average

YTD Service Charge

YTD Service Charge fee income of \$620m

Open/Close Ratio

Our consumer open/close ratio in 2020 YTD is 1.42 and F@W is 2.92

Revenue Generation and Acquisition Drivers

WalletFi

WalletFi provides transaction data from debit card customers. We leverage that data to encourage customers with expiring or newly re-issued cards to update card information and keep First Bank top of wallet via CardSwap.

CARDSWAP ADOPTION RESULTS

Adoption of CardSwap has gone from single digit sign-ups to more than 300 in August alone FIRST BANK

You Deserve a Reward



We'll give you \$25 in reward points if you register for First Bank One Rewards today and use your First Bank debit card 15 times in the month of February (Feb. 1-29, 2020). It's that

For the new year, we'd love to be the main card you use for your purchases—large or small. And we like giving you stuff because you're pretty great.

First Bank One Rewards Program

points that you can easily turn into gift cards, travel reimbursement, merchandise, cash back, and more. Use the Rewards Calculator to see how quickly your points will pour in.

Plus you can pool points with your First Bank credit card. Fast, easy, free. What are you waiting for?



FIRST BANK

Check Out These Benefits



Your First Bank debit card comes with a huge list of benefits, from fraud and identity protection to text alerts and controls, not to mention mobile wallet, a free reward points

I Don't Want to Miss Out, Take Me to the List

Discover the Joy of Financial Clarity

online banking to set a budget, track your spending goals, and claculate net worth

How Do I Get Started?





Free financial education is at your fingertips. Dig into courses on credit building. life stage planning, and home buying.

Sign Me Up





Thank You and Nice Work!

FIRST BANK



the last 30 days (Feb. 1-29, 2020), you'll be receiving \$25 in reward points on or before April

With every qualified purchase you make, watch your points roll in. Then you can redo them for a lot of great stuff like gift cards, travel, iPads,* cash back, and more.

fraud and identity protection, CardSwap, and text alerts and controls

We truly appreciate you banking with us and hope to see you again soon



Download Our Mobile App

We believe our customers are meant to achieve financial independence, to prosper, an to pursue the passions that drive their dreams.





FIRST BANK

There's Still Time



To get your \$25 in reward points, don't forget to register for First Bank One Rewards and use your First Bank debit card 15 times in the month of February (Feb. 1-29, 2020). It's that

For the new year, we'd love to be the main card you use for your purchases—large or small. Thanks again for banking with us.

First Bank One Rewards Program

With every qualified purchase you make with your First Bank debit card, you earn reward points that you can easily turn into gift cards, travel reimbursement, merchandise, cash back, and more. Use the Rewards Calculator to see how quickly your points will pour in.

Plus you can pool points with your First Bank credit card. Fast, easy, free, What are you



FIRST BANK

ReferLive

A key tool for branches to acquire new accounts in turbulent markets.

NOTABLE NUMBERS

The program has been so successful the limit has been raised from a possible \$500 to \$1,000 earned.

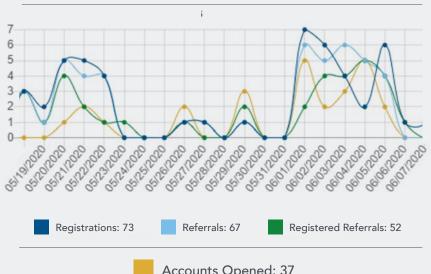
Marketing efforts result in a demonstrable impact on this program too. For example:

- May 20/21 of this year was the date the monthly customer newsletter went out, which had a ReferLive mention in it
- 6/1 was the launch of a ReferLive ad campaign shown to customers within online and mobile banking. That yellow line is accounts opened

ONLINE BANKING ADS



PERFORMANCE TRENDS



Accounts Opened: 37

Website

We've had more than **5.2 million unique page views** so far this year, with **133% increase in time on site** over 2019

New client dollars generated from leads that have come through the First Bank website in 2020 so far:



Deposits: \$1,242,596

77 checking and 16 savings accounts



Loans: \$1,285,258

14 loans and 4 HELOCs



Credit Cards: 22

new accounts opened YTD

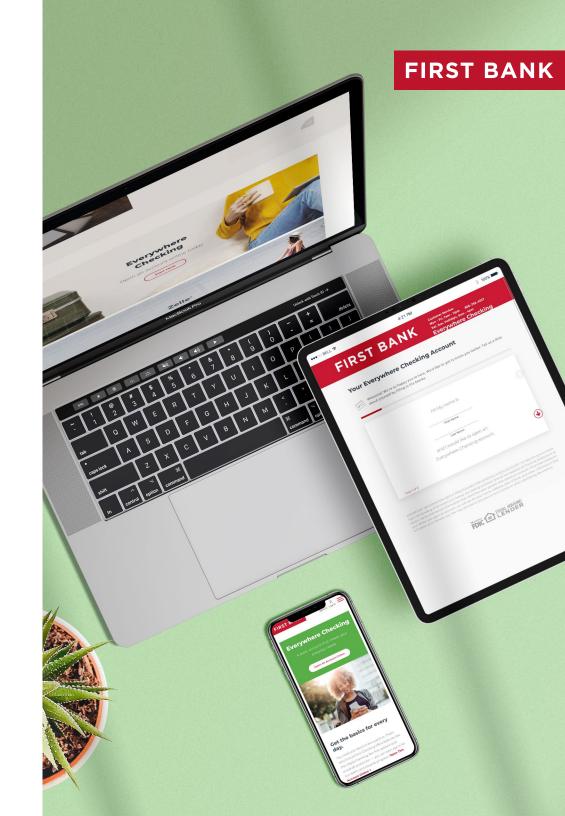
Everywhere Checking

By making the Everywhere Checking account opening experience available on the website, we've seen:

9,600 clicks into the application

2,956 completed applications

235
new accounts opened
(mitigated for risk and quality)



Targeted and Timely Email Marketing

THE OFFER

Campaign centered around a rewards points offer targeting three groups of customers with low debit card usage

Tiered the bonus offered based on desired level of swipe increase

NOTABLE NUMBERS

Saw a **3.5-5.5% lift in debit card transactions** among those targeted



FIRST BANK

For the new year, we'd love to be the main card you use for you purchases—large or small.

View Email in Browser -

You Deserve a Reward

Because you registered fo the last 30 days (Feb. 1-29, 1, 2020. Great job!

With every qualified purch them for a lot of great stul

Plus, your debit card come fraud and identity protect

We truly appreciate you b



Platinum Rewar

Get rewarded for your ever with 0% introductory APF months, \$0 balance trans points earned on every qu

Start Earning Today >

We'll give you \$25 in reward points if you register for First Bank One Rewards today and use your First Bank debit card 15 times in the month of February (Feb. 1-29, 2020). It's that simple.

For the new year, we'd love to be the main card you use for your purchases—large or small. And we like giving you stuff because you're pretty great.

Download Our Mobile

We believe our customers to pursue the passions that

First Bank One Rewards Program

With every qualified purchase you make with your First Bank debit card, you earn reward points that you can easily turn into gift cards, travel reimbursement, merchandise, cash back, and more. Use the Rewards Calculator to see how quickly your points will pour in.

Plus you can pool points with your First Bank credit card. Fast, easy, free. What are you waiting for?



Download No

Sign Me Up

"You must register your card at localfirstbank.com/revards to participate and make 15 purchases with your First Bank debit card in the month of February (Feb. 1-29, 2020). Rewards points will appear in your First Bank One Rewards account by April 1, 2020.

Targeted and Timely Email Marketing

We currently target new customers after they sign up for online banking as well as those at the 2-week and 2-month mark of their onboarding journey.

NOTABLE NUMBERS

Messaging provides helpful info about their account and reminds them of the benefits, digital banking tools, and additional product offers

Average open rate: 48%

(vs. industry average of 15-25%)

Average click through rate: 12.65%

(vs. industry average of 2.5%)

Be Well

From budgeting basics to buying a home, we have free online courses you can take that will walk you through each crucial financial planning step.



FIRST BANK

We're so glad you've chosen to bank with us

View Email in Browser →

Welcome to First Bank!

We're so glad you've chosen to bank with us.

As our client, you have access to a number of great tools that make monitoring and managing your money even easier.



Stay Safe

Your account comes with IDProtect, an identity theft monitoring and resolution service¹ that includes:

- Credit file monitoring²
- Up to \$10,000 ID theft expense reimbursement³
- And more!
- · Add extra features such as a temporary buydown

Plus, you can also sign up for cell phone protection.3

Swipe Right

Don't miss out on your chance for \$100 in rewards points! To redeem, activate your debit card, sign up for the First Bank One Rewards Program, and make a transaction within the first 30 days of opening your account.

Going forward, you earn rewards points on every qualified purchase when you use your First Bank debit card. Redeem points for cash back, gift cards, travel, and more. You can even pool points with your First Bank credit card.

Sign Up Today

ile app. Deposit ATM or First Bank



oid Ap

necks, if you're you have any o help. Please

5 pr

tbank.com

a and their joint account (s) listed on the account (service trusts, the service is available uclary accounts, the service is not available to a "signer" on disc churches and their on a Zeredit file monitoring may ein are summaries only and do actual Guide to Benefit and/or **Revenue Generation and Acquisition Drivers**

Private Banking Rollout

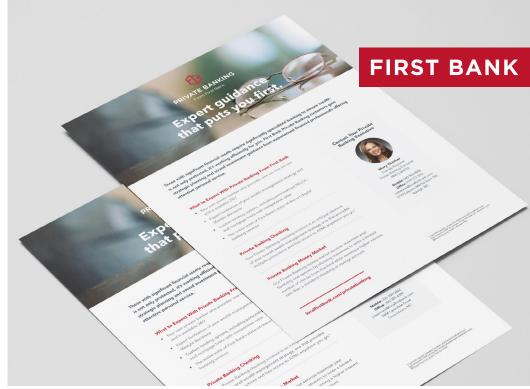
NOTABLE NUMBERS

More than 170 clients

Nearly **\$32.5 million** in deposits currently

Nearly **\$9.3 million** in active loans







Continued Areas of Focus in 2021

FIRST BANK

Autobooks

A convenient online payments and invoicing tool that business clients can access right in online and mobile banking.

NOTABLE NUMBERS

More than \$5 million in payments have gone through the system so far, and the annual shared fee income continues to increase with each new business client added

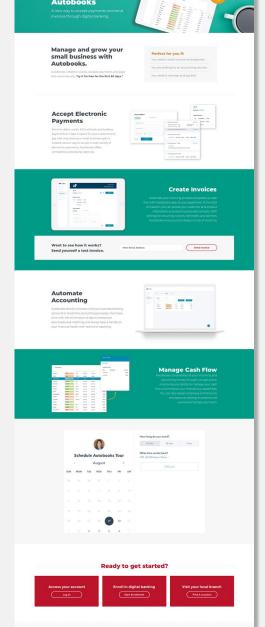
Our digital media and retargeting campaign resulted in 2 million impressions and 5,000 clicks to the site



Speed up

cash flow

ike a boss





Credit Card

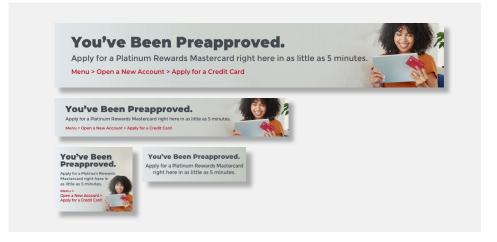
PERSONALIZATION OF OFFERS

Q4 2020 campaign will roughly target 15,000 high-value and good credit quality customers with credit card promotion, highlighting online credit card application









Credit Card

WELCOME KIT AND WORLD ELITE REBRAND







EverFi Sponsorship

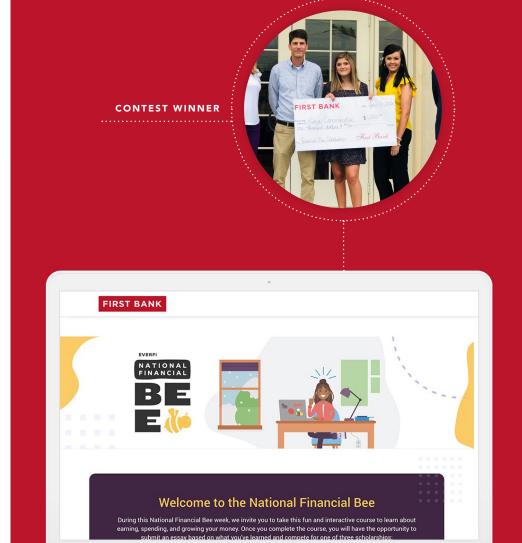
With Teach Children to Save month on hold because of the virus, the bank took the opportunity to become one of the top sponsors of EverFi's National Financial Bee—a contest to encourage high school students to learn the fundamentals of savings and financial planning.

NOTABLE NUMBERS

Of the 37 sponsors, First Bank landed at **10th for highest essay entries and engagement** (more than 1,550 visitors to the page)

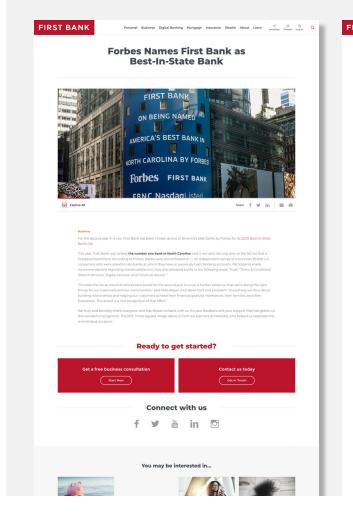
The bank also **sponsored four \$1,000 local scholarship winners** who entered through our contest landing page

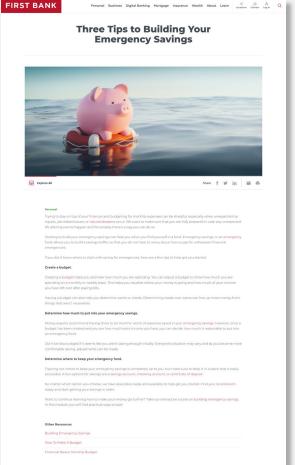
FIRST BANK



Financial Education

This content is used in monthly newsletters, on social media, for employee education and relationship building, and more.







Financial Education





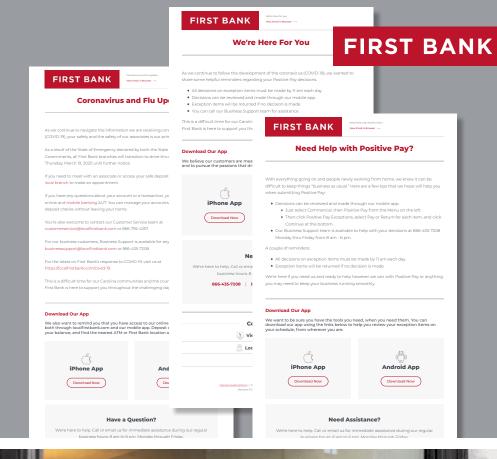


Branch and Line of Business Support

Branch and Line of Business Support

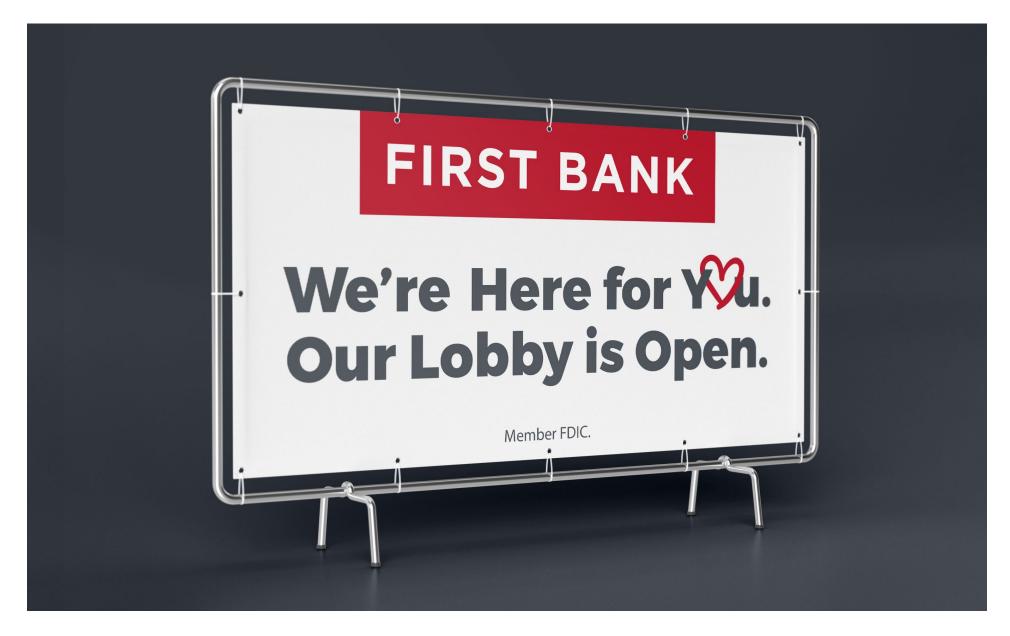
COVID-19 Response

As regulations and guidance across the Carolinas changed, sometimes week by week, Marketing supported the branch and office network by creating signs, emails, posters, a landing page on the website and more to communicate with customers about the measure we're taking to keep them and First Bank associates safe.





We're Here For You Banners



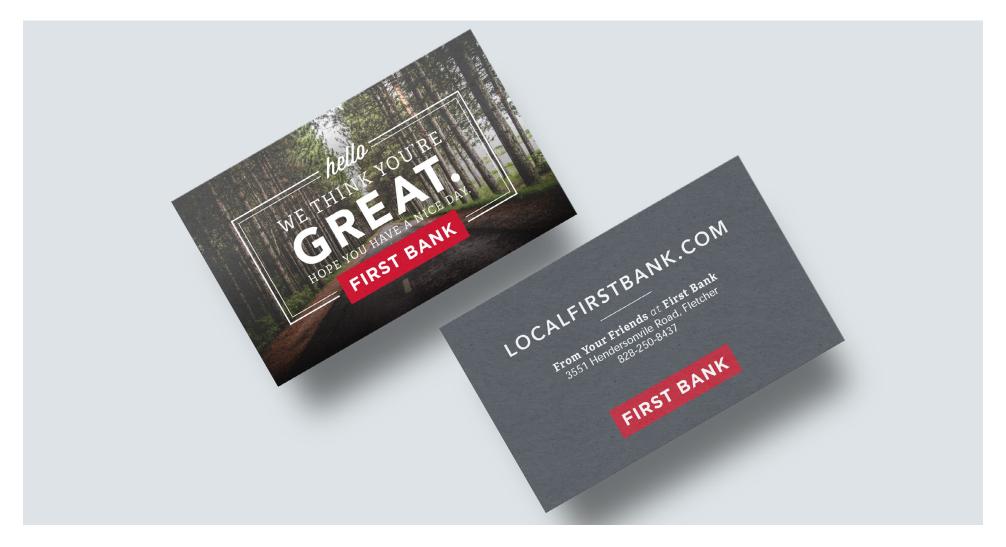
Mailers & Leave Behinds





Surprise & Delight Cards

For use at local businesses, in the community or target groups to promote First@Work



Autobooks Campaign

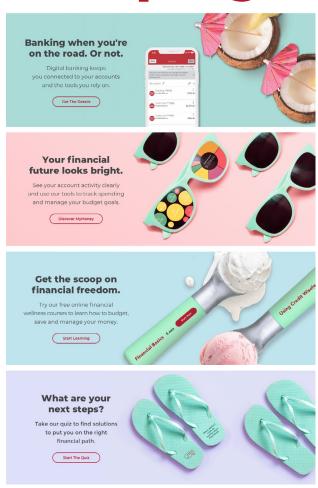






Bank@Home Campaign





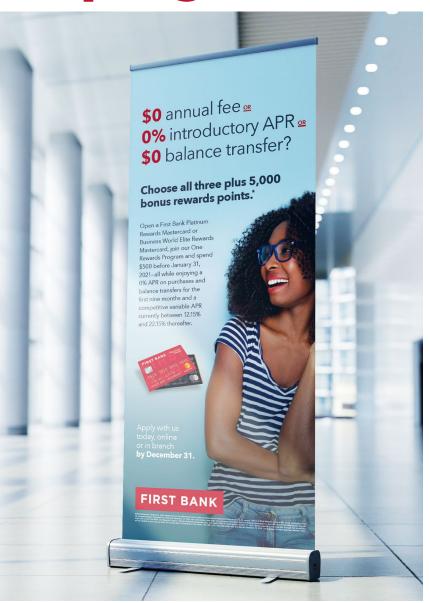




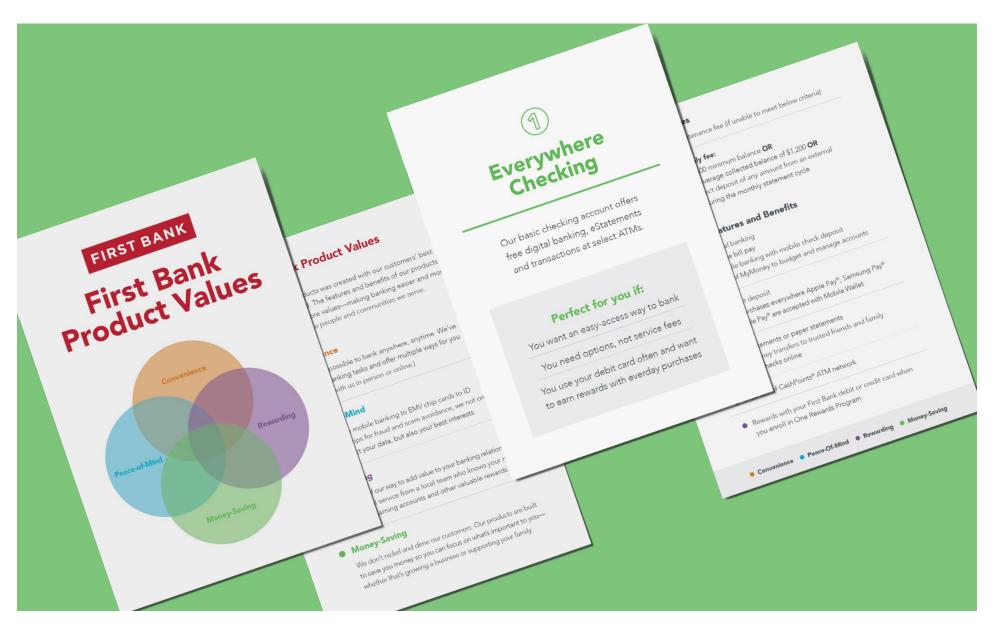
Q4 Credit Card Campaign







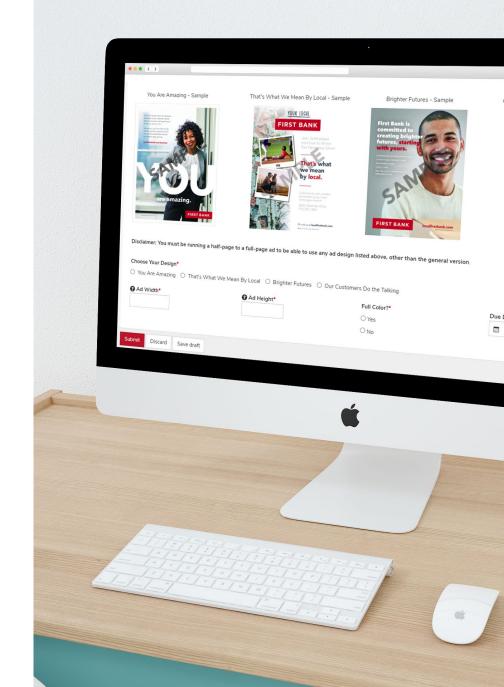
Account Flashcards



Advertising, Personalization & Design Requests

More than 165 requests for collateral fulfilled by the Marketing team so far in 2020, including more than 80 ad requests across branches, and 31 personalization and design requests from the mortgage and wealth teams.

FIRST BANK



Branch and Line of Business Support

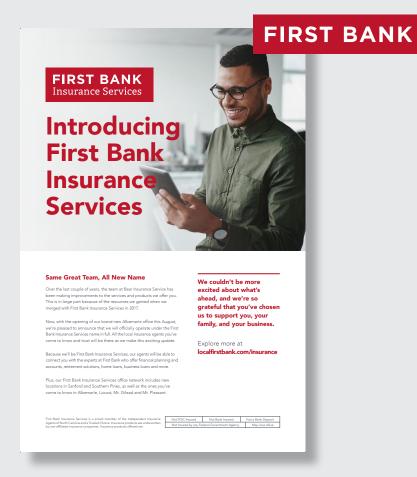
FBIS Changes

Working closely with stakeholders across the bank and FBIS, Marketing led the conversion of Bear Insurance to the unified FBIS:

- A number of communications went out ahead of the change
- Store fronts were also prepped to convey the excitement about the update

As locations changed or were renovated, Marketing also produced mailers and emails about the updates

Marketing continues to manage and contribute to the FBIS LinkedIn page, growing the audience and providing a platform for brand and business development





Digital Highlights

FIRST BANK

Digital Banking

NOTABLE NUMBERS

We have **91,000 enrolled users**, 75% are retail, 25% are business

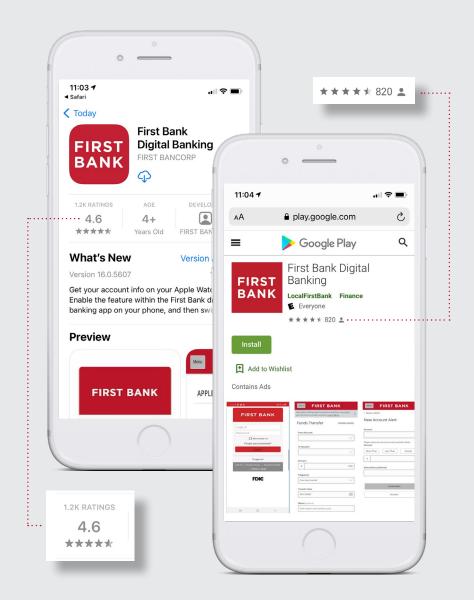
So far in 2020, those users have **logged in 16.5 million times** to the platform

62% of the time, logins were through **mobile devices**

The average number of monthly logins is now 1.35 million – a **35% increase in monthly logins** in less than a year

In April 2020, there were **nearly 1.7 million logins in a single month** due to stimulus checks being deposited

Use of mobile check deposit has increased by 25%, with the current 6-month average at 14,100 checks per month



FIRST BANK

Q2Smart Platform

Targeted audiences within online and mobile banking are selected based on products they currently have or are likely to adopt.

NOTABLE NUMBERS

July 2020 campaign promoting the
One Rewards Program and targeting
personal checking customers had a
click through rate of 0.44% (industry
average is 0.33%) and resulted in a
63% increase in sign-ups over the month

BUSINESS WORLD ELITE REWARDS ADS

Points for qualified everyday purchases.

Swipe and earn gift cards, merchandise, and more.

Sign Up For Free Today





Points for qualified everyday purchases.

Swipe and earn gift cards, merchandise and more

PLATINUM REWARDS ADS

Points for qualified everyday purchases.

Swipe and earn gift cards, merchandise, and more.

Sign Up For Free Today



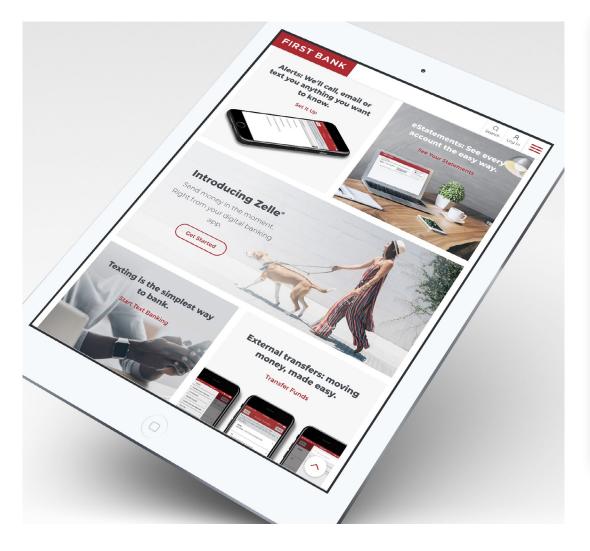


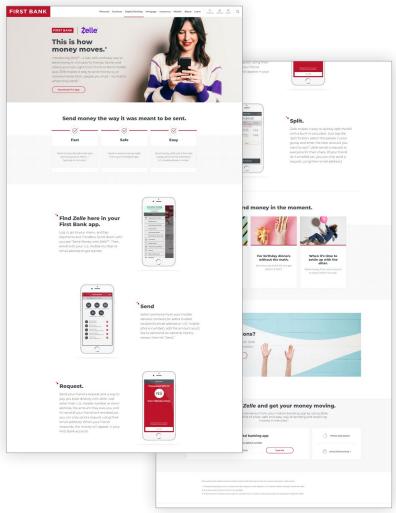
Points for qualified everyday purchases.

Swipe and earn gift cards, merchandise, and more.

Zelle®

Since its launch, we've had nearly **7,000 customers** use *Zelle* for **more than 36,000 transactions, totaling \$7.2 million**.





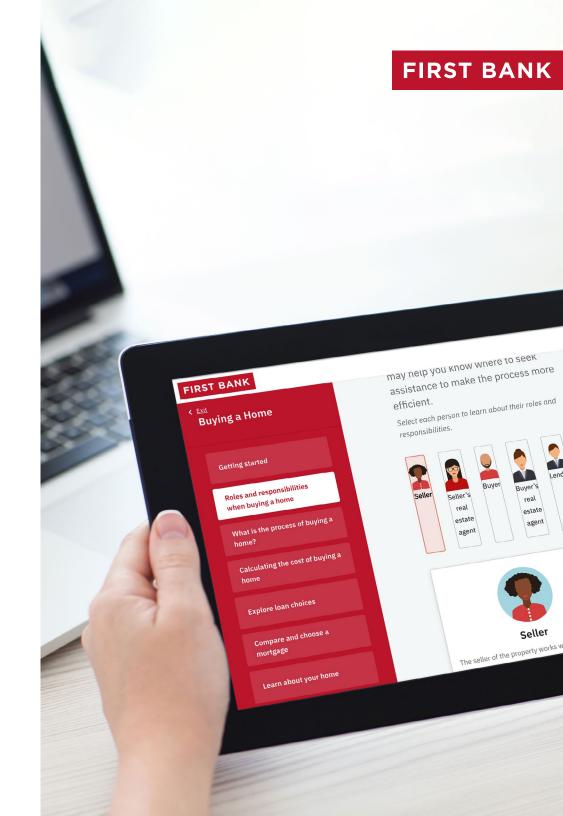
EverFi

EverFi provides financial education modules that are the backbone of the @Work program, featured in the Learn section of the website, and shared frequently through social media.

NOTABLE NUMBERS

We've seen a **12% increase in engagement** with the modules over 2019, with **more than 9,790 users** so far in 2020

In August, we mentioned a home buying module in the customer newsletter and saw a corresponding jump in users (226) upon delivery



Branch Listings and SEO

By streamlining all branch listing information through one dashboard, we were able to make our locations more consistent, easier to find, and keep them up to date across all search engines.

NOTABLE NUMBERS

13% increase in clicks to the website

41% increase in clicks to call the branches

31% increase in Google map views

In Q3, we also began **optimizing our Google My Business listings** for keyword searches and have so far seen a **2-3% visibility lift for each of our locations**(in search results) across the footprint



Social Media

Across channels, we've seen a **54% lift in engagement**, and a **46% increase in clicks on posts** as compared to 2019

We have **15% total net audience growth**, with **more than 9,600 followers** across Facebook, LinkedIn, Twitter, and Instagram

5,116 followers

2,255 followers

1,460 followers

785 followers









Digital Highlights: Social Media

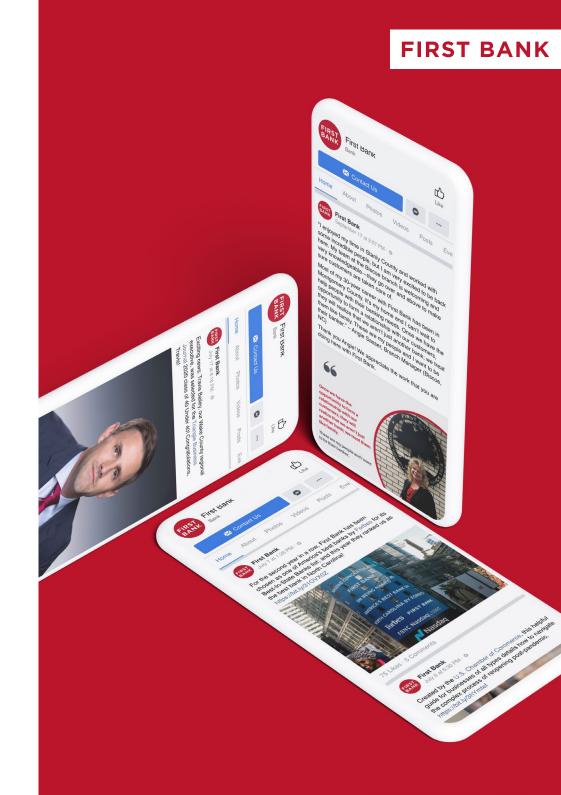
Facebook Highlight

NOTABLE NUMBERS

Published 300 posts and counting this year

Impressions have increased almost 50%, which means our **posts were** seen more than a half million times so far

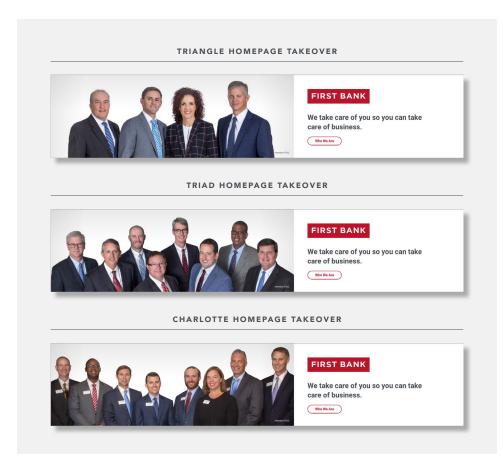
Audience on that platform has also increased by 4%



Media and Advertising

Business Journal Three-Market Buy

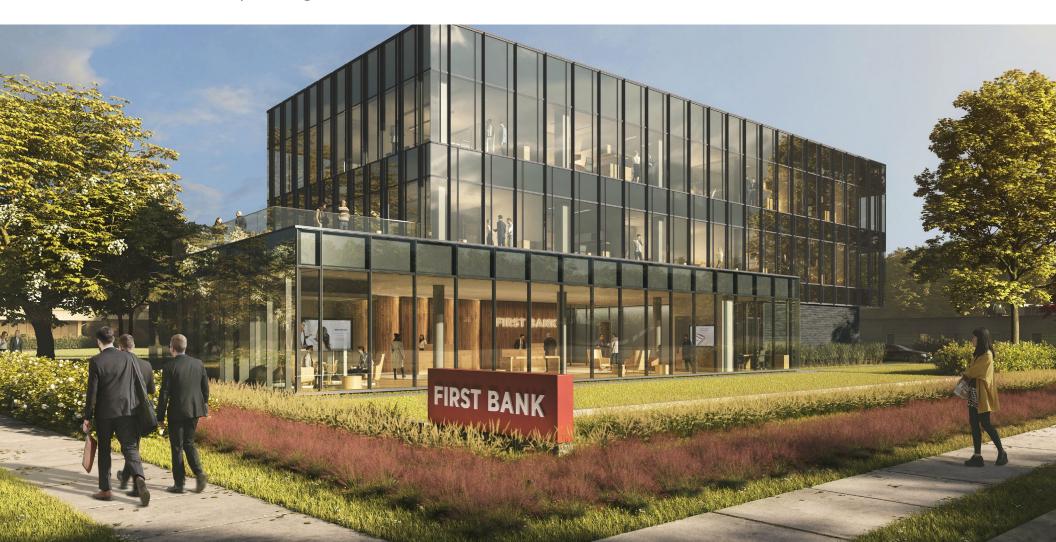
Homepage takeovers that generated new clients and boosted the local profiles in the three metros.





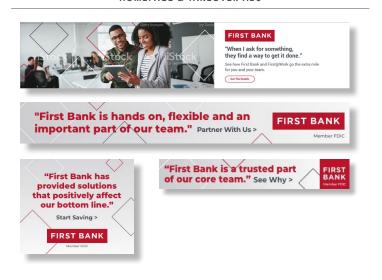
Wake County

With support from S+A Communications, we're leading all public relations efforts, team social media training, brand and market messaging, events, and new branch openings.



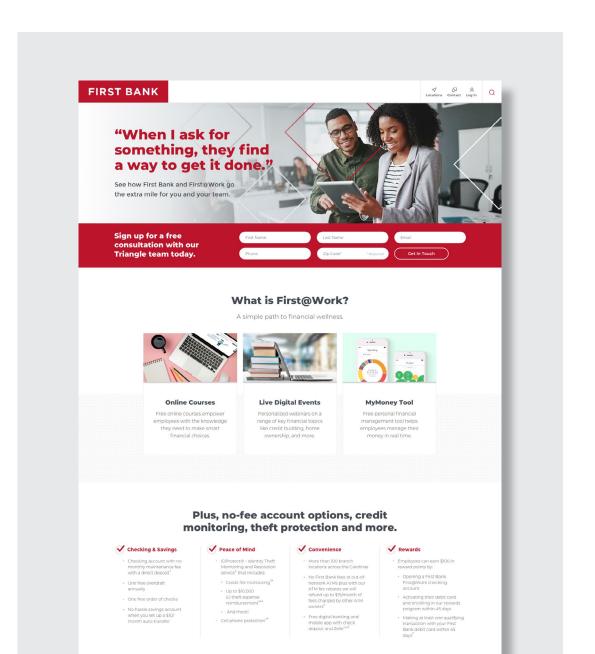
TBJ October Takeover

HOMEPAGE & TAKEOVER ADS



EMAIL





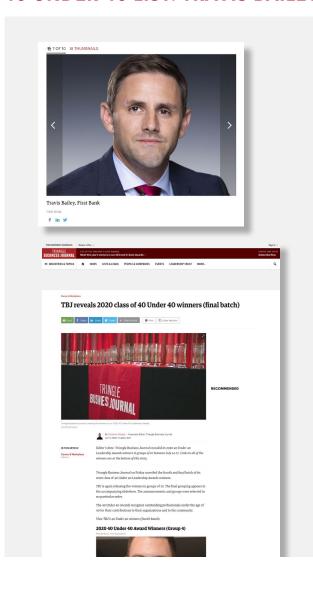
Triangle Business Journal Buy

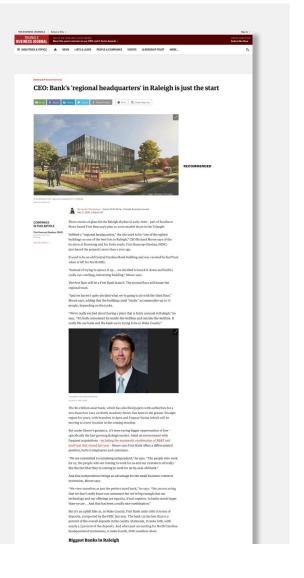
OCTOBER TAKEOVER

40 UNDER 40 LIST: TRAVIS BAILEY

TBJ ARTICLE







Media and Advertising

Press Releases

Content marketing remains a focus for the Marketing team and a benefit for the bank.

NOTABLE NUMBERS

Net Promoter Score (NPS): the measure of a customer's willingness to recommend a company's product or services to friends or colleagues

First Bank's NPS in 2020 (according to a recent JD Power survey of the bank's customers): 63 (up 10 points from 2019)

For comparison: the **industry average** NPS is 35

11 press releases were published, resulting in roughly 33,000 public views and 1,000 media views, and an average total visibility index score of 63 (a score of above 50 indicates that the release is doing better than other releases in the same industry)

First Bank Participates In Nationwide Financial Bee Created By EVERF

First Bank Wins Several 2019 MarCom Awards



First Bank Continues Support Of Small Businesses With Addition Of Autobook

FIRST BANK

First Bank Opens A New Downtown Cary



FIRST BANK

First Bancorp Reports Third Quarter Resu

Ad Campaigns

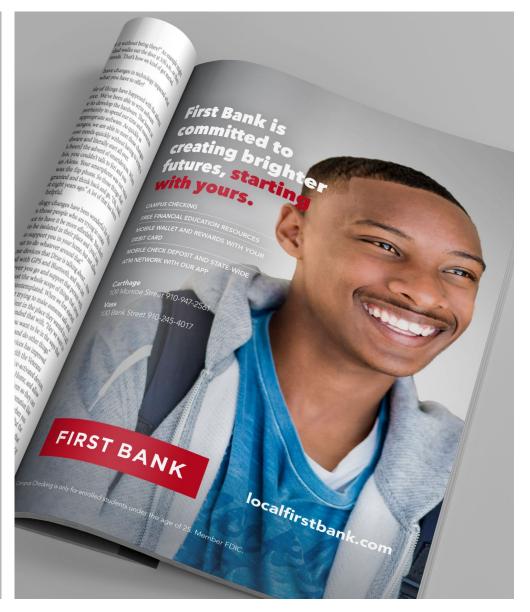






Ad Campaigns





Social Responsibility and Community Investment

The Power of Good

In 2021 (start date pushed due to the coronavirus), the bank will launch its first-ever corporate social responsibility program: The Power of Good.

At its heart, we're aiming to make a tangible, long-term difference in people's lives, to engage and energize associates and customers, to build upon the bank's reputation as a pillar of support in communities across the Carolinas, and to further frame and boost the bank's brand under the banner of social good.

The program has two parts: a day of good deeds, and a quarterly corporate donation match.

FIRST BANK FIRST BANK Local Good Deeds Aon waqe zoweous,z qaà; Tell us how you did it. How did you make someone's day today? check out the good deeds Habbeiling in one community.

Good Deeds Day

Beginning on a set date, such as the International Day of Happiness, associates across the footprint will be given \$20 to perform good deeds for unsuspecting strangers (e.g., pick up a tab in the drive thru, pay for someone's coffee or gas, lunch for firefighters, etc.) anytime that day and throughout the week following.

With every deed done, the associate will leave behind a small card that invites the recipient to pay the good deed forward and share what he or she did at localgooddeeds.com

Customers, vendor partners, and community leaders will all be invited to join us in the effort to do good and improve someone's day



Social Responsibility and Community Investment

Employee Donation Matching

Each quarter, First Bank will match employee donations to a nonprofit, up to \$10,000 each time.

Organizations will be chosen and agreed upon by employees and senior leadership, and donations such as volunteer time and food-drive items will also be matched (pounds to dollars, and \$10 per hour volunteered during personal time) and count toward the quarter's \$10,000 total.



Corporate Citizenship Page

These efforts and others are being tracked and will be articulated on a soon-to-be released Corporate Citizenship page for the First Bank website.



Thank you!

FIRST BANK